

Financial Statements of

**HEARTLAND FARM
MUTUAL INC.**

And Independent Auditor's Report thereon

Year ended December 31, 2025



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INDEPENDENT AUDITOR'S REPORT

To the Policyholders of Heartland Farm Mutual Inc.

Opinion

We have audited the financial statements of Heartland Farm Mutual Inc. (the "Entity"), which comprise:

- the statement of financial position as at December 31, 2025
- the statement of income and comprehensive income for the year then ended
- the statement of changes in surplus for the year then ended
- the statement of cash flows for the year then ended
- and notes to the financial statements, including a summary of material accounting policy information

(Hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Entity as at December 31, 2025, and its financial performance and its cash flows for the year then ended in accordance with IFRS Accounting Standards as issued by the International Accounting Standards Board.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "***Auditor's Responsibilities for the Audit of the Financial Statements***" section of our auditor's report.

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the statements in accordance with IFRS Accounting Standards as issued by the International Accounting Standards Board., and for such internal control as management determines is necessary to enable the preparation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.
- The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.



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- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

A handwritten signature in black ink that reads 'KPMG LLP'. The signature is written in a cursive, slightly slanted style. Below the signature is a horizontal line that starts under the 'K' and ends under the 'P'.

Chartered Professional Accountants, Licensed Public Accountants

Kitchener, Canada

February 26, 2026

Expression of Opinion

To the policyholders of Heartland:

I have valued the policy liabilities of Heartland Farm Mutual for its financial statements prepared in accordance with International Financial Reporting Standards for the year ended December 31, 2025.

In my opinion, the amount of policy liabilities is appropriate for this purpose. The valuation conforms to accepted actuarial practice in Canada and the financial statements fairly present the results of the valuation.



Daryl Atkinson,
Fellow, Canadian Institute of Actuaries
Waterloo, Ontario
February 24, 2026

HEARTLAND FARM MUTUAL INC.

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HEARTLAND FARM MUTUAL INC.

Statement of Financial Position

(in thousands of dollars)

(expressed in Canadian dollars unless otherwise indicated)

December 31, 2025, with comparative information for December 31, 2024

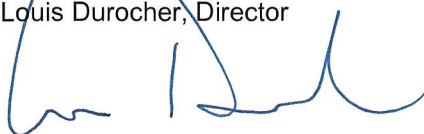
	2025	2024
Assets		
Cash	\$ 82,232	\$ 69,077
Invested assets (note 4)	291,254	297,758
Accrued investment income	878	1,909
Reinsurance contract assets:		
Assets for incurred claims (note 8)	10,550	12,907
Other assets	2,292	1,166
Asset held for sale (note 6)	5,291	–
Property and equipment (note 6)	26,639	7,300
Intangible assets (note 7)	5,575	8,165
Total assets	\$ 424,711	\$ 398,282
Liabilities		
Accounts payable and accrued liabilities	\$ 9,879	\$ 7,939
Insurance contract liabilities:		
Liability for remaining coverage (note 8)	47,750	44,588
Liability for incurred claims (note 8)	104,749	104,810
Reinsurance contract liabilities (note 8)	236	119
Income taxes payable	2,887	5,023
Deferred income taxes (note 14)	1,538	2,498
Total liabilities	167,039	164,977
Surplus for the protection of policyholders:		
Policyholders' equity	257,672	233,305
Total liabilities and equity	\$ 424,711	\$ 398,282

See accompanying notes to the financial statements.

On behalf of the Board:



Lynn Maclean, Chair, Louis Durocher, Director



HEARTLAND FARM MUTUAL INC.

Statement of Comprehensive Income

(in thousands of dollars)

(expressed in Canadian dollars unless otherwise indicated)

For the year ended December 31, 2025, with comparative information for 2024

	2025	2024
Insurance revenue (note 10)	\$ 243,097	\$ 216,215
Insurance service expense (note 11)	(194,501)	(169,046)
Insurance service result before reinsurance	48,596	47,169
Reinsurance held premiums ceded	(22,883)	(23,219)
Recoverable from reinsurers for incurred claims	3,006	(1,026)
Net expense from reinsurance contracts held	(19,877)	(24,245)
Insurance service result	28,719	22,924
Net investment income (note 12)	17,678	27,198
Finance expense from insurance contracts issued	(4,177)	(5,797)
Finance income from reinsurance contracts held	424	759
Net insurance financial result	13,925	22,160
General and operating expenses (note 11)	(9,564)	(8,458)
Net income before tax	33,080	36,626
Income tax expense (recovery):		
Current	9,673	10,553
Deferred	(960)	(964)
	8,713	9,589
Net income and total comprehensive income	\$ 24,367	\$ 27,037

See accompanying notes to the financial statements.

HEARTLAND FARM MUTUAL INC.

Statement of Changes in Equity

(in thousands of dollars)

(expressed in Canadian dollars unless otherwise indicated)

For the year ended December 31, 2025, with comparative information for 2024

	Policyholders' equity	Total surplus
Balance, December 31, 2023	\$ 206,268	\$ 206,268
Total comprehensive income for the year	27,037	27,037
Balance, December 31, 2024	233,305	233,305
Total comprehensive income for the year	24,367	24,367
Balance, December 31, 2025	\$ 257,672	\$ 257,672

See accompanying notes to the financial statements.

HEARTLAND FARM MUTUAL INC.

Statement of Cash Flows

(in thousands of dollars)

(expressed in Canadian dollars unless otherwise indicated)

For the year ended December 31, 2025, with comparative information for 2024

	2025	2024
Cash flows from operating activities:		
Net income	\$ 24,367	\$ 27,037
Adjustments for items not involving cash:		
Depreciation and amortization	3,815	3,363
Deferred income taxes	(960)	(964)
Unrealized loss (gain) on investments	(5,931)	(11,170)
Realized gain on investments	(2,383)	(7,239)
Loss (gain) on sale of capital assets	35	(97)
	18,943	10,930
Changes in non-cash operating working capital:		
Other assets	(1,126)	(149)
Other payables	1,940	1,477
Accrued investment income	1,031	(726)
Income taxes (payable) receivable	(2,136)	543
Insurance and reinsurance held contracts	5,575	16,653
Cash provided by operating activities	24,227	28,728
Cash flows from investing activities:		
Purchase of investments	(431,148)	(142,271)
Investments sold/matured	445,966	160,196
Purchase of property and equipment	(25,530)	(482)
Proceeds on disposal of capital assets	2	895
Purchase of intangible assets	(362)	(1,246)
Cash (used) / provided by investing activities	(11,072)	17,092
Net increase in cash during the year	13,155	45,820
Cash, beginning of year	69,077	23,257
Cash, end of year	\$ 82,232	\$ 69,077

See accompanying notes to the financial statements.

HEARTLAND FARM MUTUAL INC.

Notes to Financial Statements
(in thousands of dollars)

For the year ended December 31, 2025

Organization and nature of business:

Heartland Farm Mutual Inc. (the "Company") was incorporated under the laws of Canada and is subject to the Insurance Companies Act of Canada. It is licensed to write property, general liability, automobile, hail, boiler and machinery, aircraft, fidelity and accident and sickness insurance in Ontario, Nova Scotia, Prince Edward Island, New Brunswick, Manitoba, Saskatchewan and Alberta. The Company's Head Office is located at 100 Erb St E, Waterloo, Ontario, N2J 1L9, Canada.

1. Basis of presentation:

(a) Statement of compliance:

The financial statements have been prepared in accordance with IFRS Accounting Standards ("IFRS") as issued by the International Accounting Standards Board ("IASB").

The financial statements were approved by the Board of Directors on February 26, 2026.

(b) Basis of measurement:

The financial statements have been prepared on a historical cost basis, except for the following items in the statement of financial position:

- Invested assets are measured at fair value
- and insurance and reinsurance held contract assets and liabilities

(c) Functional and presentation currency:

These financial statements are presented in Canadian dollars, which is the Company's functional currency. Except as otherwise indicated, all financial information presented in Canadian dollars has been rounded to the nearest thousand.

(d) Use of estimates and judgments:

The preparation of the financial statements in conformity with IFRS requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, revenue and expenses. Actual results may differ from those estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the year in which the estimates are revised and in any future periods affected.

Information about critical judgments in applying accounting policies that have the most significant effect on amounts recognized in the financial statements is discussed in note 3.

HEARTLAND FARM MUTUAL INC.

Notes to Financial Statements (continued)
(in thousands of dollars)

For the year ended December 31, 2025

1. Basis of presentation (continued):

(e) Statement of financial position:

The Company presents its statement of financial position in order of liquidity. Assets and liabilities that are expected to be recovered or settled in more than 12 months after the reporting date are summarized in note 9(d)(ii)(d).

2. Material accounting policies:

The accounting policies set out below have been applied consistently to all periods presented in these financial statements, unless otherwise indicated.

(a) Financial instruments:

(i) Financial assets:

a) Classification and measurement of financial instruments:

Financial assets are classified as fair value through profit or loss ("FVTPL"), fair value through other comprehensive income ("FVOCI"), or amortized cost based on their characteristics and purpose of their acquisition.

Financial assets are not reclassified subsequent to their initial recognition unless the Company changes its business model for managing financial assets, in which case all affected financial assets are reclassified on the first day of the first reporting period following the change in the business model.

A financial asset is measured at amortized cost if it meets both of the following conditions and is not designated as at FVTPL:

- It is held within a business model whose objective is to hold assets to collect contractual cash flows: and
- Its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI).

A financial asset is measured at FVOCI if it meets both of the following conditions and is not designated as at FVTPL:

- It is held within a business model whose objective is to hold assets to collect contractual cash flows and selling financial assets: and
- Its contractual terms give rise on specified dates to cash flows that are SPPI.

HEARTLAND FARM MUTUAL INC.

Notes to Financial Statements (continued)
(in thousands of dollars)

For the year ended December 31, 2025

2. Material accounting policies (continued):

(a) Financial instruments (continued):

(i) Financial assets (continued):

a) Classification and measurement of financial instruments (continued):

All financial assets not classified as measured at amortized cost or FVOCI as described above are measured at FVTPL. In addition, on initial recognition the Company may irrevocably designate a financial asset that otherwise meets the requirements to be measured at amortized cost or at FVOCI as at FVTPL if doing so eliminates or significantly reduces an accounting mismatch that would otherwise arise.

The Company classifies financial assets into the following categories:

- financial assets held at FVTPL: cash and invested assets
- financial assets at amortized cost: accrued investment income and receivables

(ii) Financial liabilities:

Financial liabilities are classified as financial liabilities at amortized cost. Financial liabilities are recognized initially on the trade date at which the Company becomes a party to the contractual provisions of the instrument. The Company derecognizes a financial liability when its contractual obligations are discharged or cancelled or expire. The Company has the following non-derivative financial liabilities: accounts payable and accrued liabilities, other taxes due and accrued and other payables.

(b) Real estate:

Items of real estate are recorded at cost less accumulated depreciation and accumulated impairment losses. Any gain or loss on disposal of real estate calculated as the difference between the net proceeds from the disposal and the carrying amount of the item, is recognized in profit or loss.

(c) Impairment:

(i) Financial assets:

The Company recognizes loss allowances for expected credit losses (ECL) on financial assets not classified as FVTPL. The Company measures loss allowances at an amount equal to lifetime ECL, except on other financial instruments for which the credit risk has not increased significantly since initial recognition, for which the amount recognized is the 12-month ECL.

HEARTLAND FARM MUTUAL INC.

Notes to Financial Statements (continued)
(in thousands of dollars)

For the year ended December 31, 2025

2. Material accounting policies (continued):

(c) Impairment (continued):

(i) Financial assets (continued):

The Company assesses at each reporting date whether a financial asset or group of financial assets, other than financial assets at FVTPL, is impaired. A financial asset or a group of financial assets is deemed to be impaired if, there is objective evidence of impairment as a result of one or more events that has occurred after the initial recognition of the asset (an incurred "loss event") and that loss event has an impact on the estimated future cash flows of the financial asset or group of financial assets that can be reliably estimated. Evidence of impairment may include indications that the debtors or a group of debtors is experiencing significant financial difficulty, default or delinquency in interest or principal payments, the probability that they will enter bankruptcy or other financial reorganization and where observable data indicate that there is a measurable decrease in the estimated future cash flows, such as changes in arrears or economic conditions that correlate with defaults. When there is evidence of impairment, the value of these financial instruments is written down to the estimated net realizable value through investment income in the statement of comprehensive income.

(ii) Non-financial assets:

The carrying amounts of the Company's non-financial assets are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated. An impairment loss is recognized if the carrying amount of an asset exceeds its estimated recoverable amount.

The recoverable amount of an asset is the greater of its value in use and its fair value less expected selling costs. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. Impairment losses are recognized in income in the period in which the impairment is determined.

(d) Property and equipment:

(i) Recognition and measurement:

Property, equipment and automobiles are recorded at cost less accumulated depreciation and accumulated impairment losses. Cost includes expenditures that are directly attributable to the acquisition of the asset.

HEARTLAND FARM MUTUAL INC.

Notes to Financial Statements (continued)
(in thousands of dollars)

For the year ended December 31, 2025

2. Material accounting policies (continued):

(d) Property and equipment (continued):

(i) Recognition and measurement (continued):

Gains and losses on disposals of property and equipment are determined by comparing the proceeds with the carrying amount of the item disposed, and are recognized on a net basis within income.

(ii) Subsequent costs:

The cost of replacing a part of an item of property and equipment is recognized in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to the Company, and its cost can be measured reliably. The carrying amount of the replaced part is derecognized. The costs of the day-to-day maintenance and repairs are expensed as incurred.

(iii) Amortization:

Amortization is recognized in net income and capital assets are amortized over the estimated useful life of the assets as follows:

Buildings and building components	10 - 40 years, straight line
Computer hardware	3 years, straight line
Furniture and fixtures	20% declining balance
Vehicles	30% declining balance

Amortization methods, useful lives and residual values are reviewed periodically and adjusted if necessary. Amortization is prorated over the number of months of functional use in both the year of purchase and disposal.

(iv) Reclassification of real estate:

When the use of a property changes between owner-occupied and investment property, the property is reclassified based on its carrying value.

(v) Assets held for sale:

Assets are recognized and classified as held for sale when it has been discontinued for operational use, and it is held temporarily pending probable sale. Assets designated as held for sale are measured at the lower of their carrying amount or fair value less costs to sell.

HEARTLAND FARM MUTUAL INC.

Notes to Financial Statements (continued)
(in thousands of dollars)

For the year ended December 31, 2025

2. Material accounting policies (continued):

(e) Intangible assets:

Intangible assets consist of computer software which is not integral to the computer hardware owned by the Company. Software is recorded at cost less accumulated amortization and accumulated impairment losses. Software is amortized on a straight-line basis over its estimated useful life of 3 to 10 years.

(f) Income taxes:

Income tax expense comprises current and deferred taxes. Current tax and deferred tax are recognized in income.

Current tax is the expected tax payable or receivable on the taxable income or loss for the year, using tax rates enacted or substantively enacted at the reporting date, and any adjustment to taxes payable in respect of previous years.

Deferred tax is a result of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amount used for tax purposes. Deferred tax assets are recognized only to the extent it is probable that sufficient taxable profits will be available against which the benefit of these deferred tax assets can be utilized.

Deferred tax asset and liabilities are measured using enacted or substantively enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. Changes in deferred income taxes related to a change in tax rates are recognized in income in the period in which the tax change was enacted or substantively enacted.

Deferred income tax assets and liabilities are offset when they arise from the same taxation authority and the Company has both the legal right and the intention to settle on a net basis or to realize the asset and settle the liability simultaneously.

(g) Insurance and reinsurance contracts accounting treatment:

(i) Insurance and reinsurance contracts accounting classification:

The Company issues insurance contracts in the normal course of business, under which it accepts significant insurance risk from its policyholders. The Company determines whether it has significant insurance risk, by comparing benefits payable after an insured event with benefits payable if the insured event did not occur compared to premiums received. Insurance contracts can also transfer financial risk. The Company issues property and casualty insurance to individuals and businesses, which includes property, liability, and auto. These products offer protection of policyholder's assets and indemnification of other parties that have suffered damage as a result of a policyholder's accident.

HEARTLAND FARM MUTUAL INC.

Notes to Financial Statements (continued)
(in thousands of dollars)

For the year ended December 31, 2025

2. Material accounting policies (continued):

(g) Insurance and reinsurance contracts accounting treatment (continued):

(ii) Separating components from insurance and reinsurance contracts:

The Company assesses its insurance products to determine whether they contain distinct components which must be accounted for under another IFRS instead of under IFRS 17. After separating any distinct components, the Company applies IFRS 17 to all remaining components of the (host) insurance contract.

Currently, the Company's products do not include any distinct components that require separation.

(iii) Levels of aggregation:

IFRS 17 requires a company to determine the level of aggregation for applying its requirements. The Company previously applied aggregation levels, which were higher than the level of aggregation required by IFRS 17. The level of aggregation for the Company is determined firstly by dividing the business written into portfolios. Portfolios comprise groups of contracts with similar risks which are managed together. Portfolios are further divided based on expected profitability at inception into three categories: onerous contracts, contracts with no significant risk of becoming onerous, and the remainder. No group for level of aggregation purposes may contain contracts issued more than one year apart.

The profitability of groups of contracts is assessed by actuarial valuation models that take into consideration existing and new business. The Company assumes that no contracts in the portfolio are onerous at initial recognition unless facts and circumstances indicate otherwise. For contracts that are not onerous, the Company assesses, at initial recognition, that there is no significant possibility of becoming onerous subsequently by assessing the likelihood of changes in applicable facts and circumstances. The Company considers facts and circumstances to identify whether a group of contracts are onerous based on:

- Pricing information
- Results of similar contracts it has recognized
- Environmental factors, e.g., a change in market experience or regulations

The Company divides portfolios of reinsurance contracts held applying the same principles set out above, except that the references to onerous contracts refer to contracts on which there is a net gain on initial recognition. For some groups of reinsurance contracts held, a group can comprise a single contract.

HEARTLAND FARM MUTUAL INC.

Notes to Financial Statements (continued)
(in thousands of dollars)

For the year ended December 31, 2025

2. Material accounting policies (continued):

(g) Insurance and reinsurance contracts accounting treatment (continued):

(iv) Recognition:

The Company recognizes groups of insurance contracts it issues from the earliest of the following:

- The beginning of the coverage period of the group of contracts
- The date when the first payment from a policyholder in the group is due or when the first payment is received if there is no due date
- For a group of onerous contracts, if facts and circumstances indicate that the group is onerous

The Company recognizes a group of reinsurance contracts held it has entered into from the earlier of the following:

- The beginning of the coverage period of the group of reinsurance contracts held. However, the Company delays the recognition of a group of reinsurance contracts held that provide proportionate coverage until the date any underlying insurance contract is initially recognized, if that date is later than the beginning of the coverage period of the group of reinsurance contracts held, and
- The date the Company recognizes an onerous group of underlying insurance contracts if the Company entered into the related reinsurance contract held in the group of reinsurance contracts held at or before that date.

The Company adds new contracts to the group in the reporting period in which that contract meets one of the criteria set out above.

(v) Contract boundary:

The Company includes in the measurement of a group of insurance contracts all the future cash flows within the boundary of each contract in the group. Cash flows are within the boundary of an insurance contract if they arise from substantive rights and obligations that exist during the reporting period in which the Company can compel the policyholder to pay the premiums, or in which the Company has a substantive obligation to provide the policyholder with insurance contract services.

A liability or asset relating to expected premiums or claims outside the boundary of the insurance contract is not recognized. Such amounts relate to future insurance contracts.

HEARTLAND FARM MUTUAL INC.

Notes to Financial Statements (continued)
(in thousands of dollars)

For the year ended December 31, 2025

2. Material accounting policies (continued):

(g) Insurance and reinsurance contracts accounting treatment (continued):

(vi) Measurement – Premium Allocation Approach:

	<i>IFRS 17 Options</i>	<i>Adopted approach</i>
Premium Allocation Approach (PAA) Eligibility	Subject to specified criteria, the PAA can be adopted as a simplified approach to the IFRS 17 general model	Coverage period for all insurance contracts is one year or less and so qualifies automatically for PAA.
Insurance acquisition cash flows for insurance contracts issued	Where the coverage period of all contracts within a group is not longer than one year, insurance acquisition cash flows can either be expensed as incurred, or allocated, using a systematic and rational method, to groups of insurance contracts and then amortized over the coverage period of the related group.	Insurance acquisition cash flows are allocated to related groups of insurance contracts and are amortized over the coverage period of the related group, except for those contracts related to the Farm product line. For the contracts related to the Farm product line, insurance acquisition cash flows are expensed in the period incurred.
Liability for remaining coverage (LFRC), adjusted for financial risk and time value of money	Where there is no significant financing component in relation to the LFRC, or where the time between providing each part of the services and the related premium due date is no more than a year, an entity is not required to make an adjustment for accretion of interest on the LFRC.	For all contracts, there is no allowance for the accretion of interest as the premiums are received within one year of the coverage period.
Liability for incurred claims, (LFIC) adjusted for time value of money	Where claims are expected to be paid within a year of the date that the claim is incurred, it is not required to adjust these amounts for the time value of money.	For all business lines, adjustments are made for the time value of money when assessing the incurred claims.
Insurance finance income and expense	There is an option to disaggregate part of the movement in LFIC resulting from changes in discount rates and present this in OCI.	For all contracts, the change in LFIC as a result of changes in discount rates will be captured within net income.

HEARTLAND FARM MUTUAL INC.

Notes to Financial Statements (continued)
(in thousands of dollars)

For the year ended December 31, 2025

2. Material accounting policies (continued):

(g) Insurance and reinsurance contracts accounting treatment (continued):

(vii) Insurance contracts – initial measurement:

The Company applies the premium allocation approach (PAA) to all the insurance contracts that it issues and reinsurance held contracts that it holds as the coverage period for all contracts is one year or less.

For a group of contracts excluding Farm that is not onerous at initial recognition, the Company measures the liability for remaining coverage as:

- The premiums, if any, received at initial recognition
- Minus any insurance acquisition cash flows at that date
- Any other asset or liability previously recognized for cash flows related to the group of contracts that the Company pays or receives before the group of insurance contracts is recognized

For the Farm group of contracts that is not onerous at initial recognition, the Company measures the liability for remaining coverage as:

- The premiums, if any, received at initial recognition
- Any other asset or liability previously recognized for cash flows related to the group of contracts that the Company pays or receives before the group of insurance contracts is recognized

Where facts and circumstances indicate that contracts are onerous at initial recognition, the Company performs additional analysis to determine if a net outflow is expected from the contract. Such onerous contracts are separately grouped from other contracts and the Company recognizes a loss in profit or loss for the net outflow, resulting in the carrying amount of the liability for the group being equal to the fulfilment cash flows. A loss component is established by the Company for the liability for remaining coverage for such onerous group depicting the losses recognized.

HEARTLAND FARM MUTUAL INC.

Notes to Financial Statements (continued)
(in thousands of dollars)

For the year ended December 31, 2025

2. Material accounting policies (continued):

(g) Insurance and reinsurance contracts accounting treatment (continued):

(viii) Reinsurance contracts held– initial measurement:

The Company measures its reinsurance assets for a group of reinsurance contracts that it holds on the same basis as insurance contracts that it issues (i.e. the PAA). However, they are adapted to reflect the features of reinsurance contracts held that differ from insurance contracts issued, for example the generation of expenses or reduction in expenses rather than revenue. Where the Company recognizes a loss on initial recognition of an onerous group of underlying insurance contracts or when further onerous underlying insurance contracts are added to a group, the Company establishes a loss-recovery component of the asset for remaining coverage for a group of reinsurance contracts held depicting the recovery of losses. The Company calculates the loss-recovery component by multiplying the loss recognized on the underlying insurance contracts and the percentage of claims on the underlying insurance contracts the Company expects to recover from the group of reinsurance contracts held. The Company uses a systematic and rational method to determine the portion of losses recognized on the group to insurance contracts covered by the group of reinsurance contracts held where some contracts in the underlying group are not covered by the group of reinsurance contracts held. The loss-recovery component adjusts the carrying amount of the asset for remaining coverage.

(ix) Insurance contracts – subsequent measurement:

The Company measures the carrying amount of the liability for remaining coverage, except for the Farm product line at the end of each reporting period as the liability for remaining coverage at the beginning of the period:

- Plus premiums received in the period
- Minus insurance acquisition cash flows
- Plus any amounts relating to the amortization of the insurance acquisition cash flows recognized as an expense in the reporting period for the group
- Minus the amount recognized as insurance revenue for the services provided in the period

HEARTLAND FARM MUTUAL INC.

Notes to Financial Statements (continued)
(in thousands of dollars)

For the year ended December 31, 2025

2. Material accounting policies (continued):

(g) Insurance and reinsurance contracts accounting treatment (continued):

(ix) Insurance contracts – subsequent measurement (continued):

For the Farm product line the Company measures the carrying amount of the liability for remaining coverage at the end of each reporting period as the liability for remaining coverage at the beginning of the period:

- Plus premiums received in the period
- Minus the amount recognized as insurance revenue for the services provided in the period

The Company estimates the liability for incurred claims as the fulfilment cash flows related to incurred claims. The fulfilment cash flows incorporate, in an unbiased way, all reasonable and supportable information available without undue cost or effort about the amount, timing and uncertainty of those future cash flows, they reflect current estimates from the perspective of the Company and include an explicit adjustment for non-financial risk (the risk adjustment).

Where, during the coverage period, facts and circumstances indicate that a group of insurance contracts is onerous, the Company recognizes a loss in profit or loss for the net outflow, resulting in the carrying amount of the liability for the group being equal to the fulfilment cash flows. A loss component is established by the Company for the liability for remaining coverage for such onerous group depicting the losses recognized.

Insurance acquisition cash flows, except for the Farm product line are allocated on a straight-line basis as a portion of premium to profit or loss (through insurance service expense). For the Farm product line, insurance acquisition costs are directly expensed.

(x) Reinsurance contracts held – subsequent measurement:

The subsequent measurement of reinsurance contracts held follows the same principles as those for insurance contracts issued and has been adapted to reflect the specific features of reinsurance held.

Where the Company has established a loss-recovery component, the Company subsequently reduces the loss-recovery component to zero in line with reductions in the onerous group of underlying insurance contracts in order to reflect that the loss-recovery component shall not exceed the portion of the carrying amount of the loss component of the onerous group of underlying insurance contracts that the entity expects to recover from the group of reinsurance contracts held.

HEARTLAND FARM MUTUAL INC.

Notes to Financial Statements (continued)
(in thousands of dollars)

For the year ended December 31, 2025

2. Material accounting policies (continued):

(g) Insurance and reinsurance contracts accounting treatment (continued):

(xi) Insurance acquisition cash flows:

Insurance acquisition cash flows arise from the costs of selling, underwriting and starting a group of insurance contracts (issued or expected to be issued) that are directly attributable to the portfolio of insurance contracts to which the group belongs. The Company uses a systematic and rational method to allocate insurance acquisition cash flows to each group of insurance contracts.

Where insurance acquisition cash flows have been paid or incurred before the related group of insurance contracts is recognized in the statement of financial position, a separate asset for insurance acquisition cash flows is recognized for each related group. For the Farm product line acquisition costs are expensed immediately.

(xii) Insurance contracts – modification and derecognition:

The Company derecognizes insurance contracts when:

- The rights and obligations relating to the relevant contracts are extinguished (i.e., discharged, cancelled or expired), or
- The contract is modified such that the modification results in a change in the measurement model or the applicable standard for measuring a component of the contract, substantially changes the contract boundary, or requires the modified contract to be included in a different group. In such cases, the Company derecognizes the initial contract and recognizes the modified contract as a new contract.

When a modification is not treated as a derecognition, the Company recognizes amounts paid or received for the modification with the contract as an adjustment to the relevant liability for remaining coverage.

(xiii) Presentation:

The Company has presented separately, in the statement of financial position, the carrying amount of portfolios of insurance contracts issued that are assets, portfolios of insurance contracts issued that are liabilities, portfolios of reinsurance contracts held that are assets and portfolios of reinsurance contracts held that are liabilities.

The Company does not disaggregate the change in risk adjustment for non-financial risk between a financial and non-financial portion and includes the entire change as part of the insurance service result.

The Company separately presents income or expenses from reinsurance contracts held from the expenses or income from insurance contracts issued.

HEARTLAND FARM MUTUAL INC.

Notes to Financial Statements (continued)
(in thousands of dollars)

For the year ended December 31, 2025

2. Material accounting policies (continued):

(g) Insurance and reinsurance contracts accounting treatment (continued):

(xiv) Insurance revenue:

The insurance revenue for the period is the amount of expected premium receipts allocated to the period. The Company allocates the expected premium receipts to each period of insurance contract services on the basis of the passage of time.

The Company changes the basis of allocation between the two methods above as necessary if facts and circumstances change. The change is accounted for prospectively as a change in accounting estimate.

For the periods presented, all revenue has been recognized on the basis of the passage of time.

(xv) Loss components:

The Company assumes that no contracts are onerous at initial recognition unless facts and circumstances indicate otherwise. Where this is not the case, and if at any time during the coverage period, facts and circumstances indicate that a group of insurance contracts is onerous, the Company establishes a loss component as the excess of the fulfilment cash flows that relate to the remaining coverage of the group over the carrying amount of the liability for remaining coverage of the group. Accordingly, by the end of the coverage period of the group of contracts the loss component will be zero.

(xvi) Loss-recovery components:

As described in note 2(g)(xv) above, where the Company recognizes a loss on initial recognition of an onerous group of underlying insurance contracts, or when further onerous underlying insurance contracts are added to a group, the Company establishes a loss-recovery component of the asset for remaining coverage for a group of reinsurance contracts held depicting the expected recovery of the losses. A loss-recovery component is subsequently reduced to zero in line with reductions in the onerous group of underlying insurance contracts in order to reflect that the loss-recovery component shall not exceed the portion of the carrying amount of the loss component of the onerous group of underlying insurance contracts that the entity expects to recover from the group of reinsurance contracts held.

(xvii) Insurance finance income and expense:

Insurance finance income or expenses comprise the change in the carrying amount of the group of insurance contracts arising from the effect of the time value of money and changes in the time value of money; and the effect of financial risk and changes in financial risk. The Company presents insurance finance income or expenses within profit or loss each period.

HEARTLAND FARM MUTUAL INC.

Notes to Financial Statements (continued)
(in thousands of dollars)

For the year ended December 31, 2025

2. Material accounting policies (continued):

(g) Insurance and reinsurance contracts accounting treatment (continued):

(xviii) Net income or expense from reinsurance contracts held:

The Company treats reinsurance cash flows that are contingent on claims on the underlying contracts as part of the claims that are expected to be reimbursed under the reinsurance contract held and excludes commissions from an allocation of reinsurance premiums presented on the face of the statement of profit or loss and other comprehensive income.

(h) Accounting standards issued but not yet applied:

(i) IFRS 18, *Presentation and Disclosures in Financial Statements*:

In April 2024, the IASB issued IFRS 18, *Presentation and Disclosures in Financial Statements*, which will replace IAS 1. The new standard introduces the following key new requirements:

- Companies are required to classify all income and expenses into five categories in the statement of profit or loss, namely the operating, investing, financing, discontinued operations and income tax categories. Companies are also required to present a new-defined operating profit sub-total. The Company's net income will not change
- Management defined performance measurers (MPMs) are disclosed in a single note in the financial statements
- Enhanced guidance is provided on how to group information in the financial statements
- All entities are required to use the operating profit subtotal as the starting point for the statement of cash flows when presenting operating cash flows under the indirect method

IFRS 18 is effective for annual reporting periods beginning on or after January 1, 2027, and must be applied retrospectively. The Company is currently evaluating the impact that this standard will have on its consolidated financial statements.

HEARTLAND FARM MUTUAL INC.

Notes to Financial Statements (continued)
(in thousands of dollars)

For the year ended December 31, 2025

2. Material accounting policies (continued):

(h) Accounting standards issued but not yet applied (continued):

- (ii) IFRS 9 and IFRS 7, *Amendments, Classification and Measurement of Financial Instruments*:

In May 2024, the IASB issued amendments to IFRS 9 and IFRS 7 relating to classification and measurement of financial instruments. The amendments clarify certain concepts relating to classification of financial assets, including those with contingent features. The amendments address the recognition and derecognition of financial assets and liabilities settled using an electronic payment system. The amendments also introduce certain new disclosure requirements for financial instruments measured at fair value through other comprehensive income and amortized cost. These amendments are effective for annual reporting periods beginning on or after January 1, 2026, and must be applied retrospectively. The Company is currently evaluating the impact that this amendment will have on its financial statements.

3. Accounting estimates and judgements:

The Company makes estimates and assumptions that affect the reported amounts of assets and liabilities within the next financial year. Estimates and judgments are continually evaluated and based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The effect of a change in an accounting estimate is recognized in income in the period of the change, if the change affects that period only; or in the period of the change and future periods, if the change affects both.

(a) Significant judgements:

Information about judgements made in applying accounting policies that have the most significant effects on the amounts recognized in the financial statements is included in the following notes:

- (i) Classification of financial assets: assign the business model within which the assets are held. See note 2(a)(i)(a).
- (ii) Classification of insurance and reinsurance held contracts. Assessing whether the contract transfers significant insurance risk. See note 2(g)(i).
- (iii) Level of aggregation of insurance and reinsurance held contracts. Identifying portfolios of contracts and determining groups of contracts that are onerous on initial recognition and those that have no significant possibility of becoming onerous subsequently. See note 2(g)(iii).

HEARTLAND FARM MUTUAL INC.

Notes to Financial Statements (continued)
(in thousands of dollars)

For the year ended December 31, 2025

3. Accounting estimates and judgements (continued):

(a) Significant judgements (continued):

- (iv) Measurement of insurance and reinsurance held contracts. Determining the techniques for estimating risk adjustments for non-financial risk and the coverage units provided under a contract. See note 3(d).

(b) Estimates and assumptions:

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below. The Company based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising that are beyond the control of the Company. Such changes are reflected in the assumptions when they occur.

Information about assumptions and estimation uncertainties that have a significant risk of resulting in material adjustment to the carrying amounts of assets and liabilities within the next twelve months include the following notes:

(i) Insurance and reinsurance contracts:

a) Liability for remaining coverage:

i. Onerous groups:

For groups of contracts that are onerous, the liability for remaining coverage is determined by the fulfilment cash flows. Any loss-recovery component is determined with reference to the loss component recognized on underlying contracts and the recovery expected on such claims from reinsurance contracts held.

ii. Time value of money:

The Company does not adjust the carrying amount of the liability for remaining coverage to reflect the time value of money or the effect of financial risk for any of its product lines.

b) Liability for incurred claims:

The Appointed Actuary is appointed by the Board of Directors of the Company. With respect to preparation of these financial statements, the Appointed Actuary is required to carry out a valuation of the outstanding claims and to provide an opinion to the Company's policyholders regarding their appropriateness at the reporting date. The factors and techniques used in the valuation are in accordance with accepted actuarial practice, applicable legislation and associated regulations.

HEARTLAND FARM MUTUAL INC.

Notes to Financial Statements (continued)
(in thousands of dollars)

For the year ended December 31, 2025

3. Accounting estimates and judgements (continued):

(b) Estimates and assumptions (continued):

(i) Insurance and reinsurance contracts (continued):

c) Discount rates:

Insurance contract liabilities are calculated by discounting expected future cash flows at a risk-free rate, plus an illiquidity premium where applicable. Risk free rates are determined by reference to the yields of highly liquid AA sovereign and Corporate A securities. The illiquidity premium is determined by reference to observable market rates.

Discount rates applied for discounting of future cash flows are listed below:

	1 year	3 years	5 years	10 years
2025	3.30%	3.71%	4.05%	4.78%
2024	3.82%	3.97%	4.20%	4.73%

A sensitivity analysis of how the insurance liabilities respond to changes in the discount rates has been disclosed in note 8(c)(i).

d) Risk adjustment for non-financial risk:

The risk adjustment for non-financial risk is the compensation that the Company requires for bearing the uncertainty about the amount and timing of the cash flows of groups of insurance contracts. The risk adjustment reflects an amount that an insurer would rationally pay to remove the uncertainty that future cash flows will exceed the expected value amount.

The Company has estimated the risk adjustment using a Cost of Capital approach at the 72nd percentile. That is, the Company has assessed that in order to be indifferent to uncertainty for all product lines (as an indication of the compensation that it requires for bearing non-financial risk) they require an additional amount equivalent to the 72nd percentile level less the mean of an estimated probability distribution of the future cash flows. The Company has estimated the probability distribution of the future cash flows, and the additional amount above the expected present value of future cash flows required to meet the target percentiles.

A sensitivity analysis of how the insurance liabilities respond to changes in the risk adjustments has been disclosed in note 9(a)(vi).

HEARTLAND FARM MUTUAL INC.

Notes to Financial Statements (continued)
(in thousands of dollars)

For the year ended December 31, 2025

4. Invested assets:

(a) Classification:

The Company manages its investments according to the directives outlined in its Investment Policy Statement, which is reviewed and approved by the Risk and Audit Committee on an annual basis. The Company's financial risk management objectives are to maximize the long-term surplus of the Company, and to partially offset the effects of discounting the Company's claims liabilities at the fair value yield.

All bonds meet the solely for the purpose of principal and interest (SPPI) definition and we elect FVPL to eliminate an accounting mismatch. All equities do not meet the definition of SPPI and are recorded at FVPL.

Invested asset balances at carrying values by financial instrument classification are as follows:

	2025	2024
Term deposits	\$ 32,878	\$ 31,524
Money market funds	51,082	–
Bonds:		
Federal government	61,100	61,130
Provincial government	23,134	51,986
Corporate	69,839	65,150
Equities:		
Pooled Fund Canadian	25,402	25,300
Pooled Fund Global	25,574	28,235
Common Shares Global	–	32,183
Common Shares Canadian	2,245	2,250
	\$ 291,254	\$ 297,758

(b) Fair value hierarchy:

The table below provides an analysis of the basis of measurement used to fair value financial instruments carried at fair value, categorized by the following fair value hierarchy:

Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities

Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e., derived from prices)

Level 3: Inputs for the asset or liability not based on observable market data (unobservable inputs)

HEARTLAND FARM MUTUAL INC.

Notes to Financial Statements (continued)
(in thousands of dollars)

For the year ended December 31, 2025

4. Invested assets (continued):

(b) Fair value hierarchy (continued):

2025	Level 1	Level 2	Level 3	Total
Term deposits	\$ 32,878	\$ –	\$ –	\$ 32,878
Money market funds	–	51,082	–	51,082
Bonds:				
Federal government	41,715	19,385	–	61,100
Provincial government	21,785	1,350	–	23,135
Corporate	69,153	685	–	69,838
Equities:				
Pooled Funds Canadian	–	25,402	–	25,402
Pooled Funds Global	25,574	–	–	25,574
Common Shares Global	–	–	–	–
Common Shares Canadian	–	–	2,245	2,245
	\$ 191,105	\$ 97,904	\$ 2,245	\$ 291,254

2024	Level 1	Level 2	Level 3	Total
Term deposits	\$ 31,524	\$ –	\$ –	\$ 31,524
Bonds:				
Federal government	–	61,130	–	61,130
Provincial government	8,445	43,541	–	51,986
Corporate	6,964	58,186	–	65,150
Equities:				
Pooled Funds Canadian	25,300	–	–	25,300
Pooled Funds Global	28,235	–	–	28,235
Common Shares Global	32,183	–	–	32,183
Common Shares Canadian	–	–	2,250	2,250
	\$ 132,651	\$ 162,857	\$ 2,250	\$ 297,758

There were no transfers between any levels for the years ended December 31, 2025 and December 31, 2024.

The investment in a Canadian private company is recorded at fair value and is not traded on the open market. The fair value of this investment is based on valuation techniques that are not based on observable market data (unobservable inputs). Therefore, it is classified as level 3.

The effective interest rate of the bonds portfolio held at December 31, 2025 is 3.08% (2024 - 3.39%).

HEARTLAND FARM MUTUAL INC.

Notes to Financial Statements (continued)
(in thousands of dollars)

For the year ended December 31, 2025

5. Company pension plan:

The Company has a defined contribution pension plan for employees. The Company's portion of payments to the plan amounted to \$716 in 2025 (2024 - \$634) and these payments were charged to employee benefits expense as incurred.

HEARTLAND FARM MUTUAL INC.

Notes to Financial Statements (continued)
(in thousands of dollars)

For the year ended December 31, 2025

6. Property and equipment:

	Land and land improvements	Buildings	Furniture and equipment	Computer equipment	Automobiles	Total
Cost or deemed cost:						
Balance, December 31, 2024	\$ 2,035	\$ 7,428	\$ 1,026	\$ 1,327	\$ 187	\$ 12,003
Additions	4,150	20,865	91	392	32	25,530
Reclassification to assets held for sale	(1,917)	(5,905)	—	—	—	(7,822)
Disposals	—	—	(37)	—	—	(37)
Balance, December 31, 2025	\$ 4,268	\$ 22,388	\$ 1,080	\$ 1,719	\$ 219	\$ 29,674
Accumulated amortization:						
Balance, December 31, 2024	6	2,823	742	1,048	84	4,703
Impairment	—	—	—	—	—	—
Amortization for the year	2	574	51	201	35	863
Reclassification to assets held for sale	—	(2,531)	—	—	—	(2,531)
Disposals	—	—	—	—	—	—
Balance, December 31, 2025	\$ 8	\$ 866	\$ 793	\$ 1,249	\$ 119	\$ 3,035
Net book value:						
Balance, December 31, 2024	\$ 2,029	\$ 4,605	\$ 284	\$ 279	\$ 103	\$ 7,300
Balance, December 31, 2025	\$ 4,260	\$ 21,522	\$ 287	\$ 470	\$ 100	\$ 26,639

Amortization of property and equipment included in operating expenses amounted to \$863 in 2025 (2024 - \$508).

Asset held for sale:

In May 2025, the Company purchased a new head office building. As a result of this acquisition, the existing head office building was listed for sale and reclassified as an asset held for sale. The asset is measured at its carrying value of \$5.3million, which is lower than its estimated fair value less costs to sell. Management considers it probable that the sale of the property will be completed within the next two to three years.

HEARTLAND FARM MUTUAL INC.

Notes to Financial Statements (continued)
(in thousands of dollars)

For the year ended December 31, 2025

7. Intangible assets:

	Computer software
Cost:	
Balance, December 31, 2024	\$ 18,544
Additions	362
Disposals	—
Balance, December 31, 2025	\$ 18,906
Accumulated amortization:	
Balance, December 31, 2024	10,379
Amortization for the year	2,952
Disposals	—
Balance, December 31, 2025	\$ 13,331
Net book value:	
December 31, 2024	\$ 8,165
December 31, 2025	\$ 5,575

Amortization of intangible assets amounted to \$2,952 in 2025 (2024 - \$2,855).

HEARTLAND FARM MUTUAL INC.

Notes to Financial Statements (continued)
(in thousands of dollars)

For the year ended December 31, 2025

8. Insurance and reinsurance contracts:

(a) Roll forward of net asset or liability for insurance contracts:

The Company provides disclosure for its entire portfolio on an overall basis without further disaggregating information based on major product lines. This approach reflects the Company's management and reporting practices.

2025	Liabilities for remaining coverage		Liabilities for incurred claims		Total
	Excluding loss component	Loss component	Estimates of PVFCF	Risk adjustments	
Insurance contract liabilities, beginning of year	\$ 44,588	\$ -	\$ 100,175	\$ 4,635	\$ 149,398
Insurance revenue	(243,097)	-	-	-	(243,097)
Insurance service expenses:					
Incurred claims and other directly attributable expenses	-	-	135,468	2,035	137,503
Insurance acquisition cash flows amortization	61,185	-	-	-	61,185
Changes that relate to past service - adjustments to the LIC	-	-	(2,484)	(1,703)	(4,187)
Insurance service result	(181,912)	-	132,984	332	(48,596)
Insurance finance expenses	-	-	4,177	-	4,177
Total changes in the statement of comprehensive income	(181,912)	-	137,161	332	(44,419)
Cash flows					-
Premiums received	244,261	-	-	-	244,261
Claims and other directly attributable expenses paid	-	-	(136,971)	-	(136,971)
Insurance acquisition cash flows	(59,187)	-	-	-	(59,187)
Total cash flows	185,074	-	(136,971)	-	48,103
Other movements	-	-	(583)	-	(583)
Insurance contract liabilities, end of year	\$ 47,750	\$ -	\$ 99,782	\$ 4,967	\$ 152,499

*PVFCF refers to present value of future cash flows

HEARTLAND FARM MUTUAL INC.

Notes to Financial Statements (continued)
(in thousands of dollars)

For the year ended December 31, 2025

8. Insurance and reinsurance contracts (continued):

(a) Roll forward of net asset or liability for insurance contracts (continued):

2024	Liabilities for remaining coverage		Liabilities for incurred claims		Total
	Excluding loss component	Loss component	Estimates of PVFCF	Risk adjustments	
Insurance contract liabilities, beginning of year	\$ 33,982	\$ -	\$ 111,193	\$ 4,775	\$ 149,950
Insurance revenue	(216,215)	-	-	-	(216,215)
Insurance service expenses:					
Incurred claims and other directly attributable expenses	-	-	118,015	1,946	119,961
Insurance acquisition cash flows amortization	59,084	-	-	-	59,084
Changes that relate to past service - adjustments to the LIC	-	-	(7,913)	(2,086)	(9,999)
Insurance service result	(157,131)	-	110,102	(140)	(47,169)
Insurance finance expenses	-	-	5,797	-	5,797
Total changes in the statement of comprehensive income	(157,131)	-	115,899	(140)	(41,372)
Cash flows	-	-	-	-	-
Premiums received	225,534	-	-	-	225,534
Claims and other directly attributable expenses paid	-	-	(126,682)	-	(126,682)
Insurance acquisition cash flows	(57,797)	-	-	-	(57,797)
Total cash flows	167,737	-	(126,682)	-	41,055
Other movements	-	-	(235)	-	(235)
Insurance contract liabilities, end of year	\$ 44,588	\$ -	\$ 100,175	\$ 4,635	\$ 149,398

*PVFCF refers to present value of future cash flows

HEARTLAND FARM MUTUAL INC.

Notes to Financial Statements (continued)
(in thousands of dollars)

For the year ended December 31, 2025

8. Insurance and reinsurance contracts (continued):

(b) Roll forward of net asset or liability for reinsurance held contracts:

The roll-forward of the net asset or liability for reinsurance contracts held showing assets for remaining coverage and amounts recoverable on incurred claims arising on insurance ceded to reinsurers is disclosed in the table below:

	Assets for remaining coverage		Assets recoverable on incurred claims		Total
	Excluding loss recovery component	Loss recovery component	Estimates of PVFCF	Risk adjustments	
2025					
Reinsurance contract liabilities, beginning of year	\$ (119)	\$ —	\$ —	\$ —	\$ (119)
Reinsurance contract assets, beginning of year	—	—	12,360	547	12,907
Net balance assets, beginning of year	(119)	—	12,360	547	12,788
An allocation of reinsurance premiums	(22,883)	—	—	—	(22,883)
Amounts recoverable from reinsurers for incurred claim:					
Amounts recoverable for claims and other expense	—	—	6,176	117	6,293
Changes to amounts recoverable for incurred claim	—	—	(2,978)	(309)	(3,287)
Net income/expense from reinsurance contracts held	(22,883)	—	3,198	(192)	(19,877)
Reinsurance finance income	—	—	424	—	424
Total changes in the statement of comprehensive income	(22,883)	—	3,622	(192)	(19,453)
Cash flows					
Premiums paid net of ceding commissions and other directly attributable expenses paid	22,766	—	—	—	22,766
Amounts received	—	—	(6,081)	—	(6,081)
Total cash flows	22,766	—	(6,081)	—	16,685
			294	—	294
Reinsurance contract liabilities, end of year	\$ (236)	\$ —	\$ —	\$ —	\$ (236)
Reinsurance contract assets, end of year	—	—	10,195	355	10,550

* PVFCF refers to present value of future cash flows

HEARTLAND FARM MUTUAL INC.

Notes to Financial Statements (continued)
(in thousands of dollars)

For the year ended December 31, 2025

8. Insurance and reinsurance contracts (continued):

(b) Roll forward of net asset or liability for reinsurance contracts (continued):

	Assets for remaining coverage		Assets recoverable on incurred claims		Total
	Excluding loss recovery component	Loss recovery component	Estimates of PVFCF	Risk adjustments	
2024					
Reinsurance contract liabilities, beginning of year	\$ -	\$ -	\$ -	\$ -	\$ -
Reinsurance contract assets, beginning of year	330	-	28,664	999	29,993
Net balance assets, beginning of year	330	-	28,664	999	29,993
An allocation of reinsurance premiums	(23,219)	-	-	-	(23,219)
Amounts recoverable from reinsurers for incurred claim:					
Amounts recoverable for claims and other expense	-	-	2,817	90	2,907
Changes to amounts recoverable for incurred claim	-	-	(3,391)	(542)	(3,933)
Net income/expense from reinsurance contracts held	(23,219)	-	(574)	(452)	(24,245)
Reinsurance finance income	-	-	759	-	759
Total changes in the statement of comprehensive income	(23,219)	-	185	(452)	(23,486)
Cash flows					
Premiums paid net of ceding commissions and other directly attributable expenses paid	22,770	-	-	-	22,770
Amounts received	-	-	(16,489)	-	(16,489)
Total cash flows	22,770	-	(16,489)	-	6,281
Reinsurance contract liabilities, end of year	\$ (119)	\$ -	\$ -	\$ -	\$ (119)
Reinsurance contract assets, end of year	-	-	12,360	547	12,907

* PVFCF refers to present value of future cash flows

HEARTLAND FARM MUTUAL INC.

Notes to Financial Statements (continued)
(in thousands of dollars)

For the year ended December 31, 2025

8. Insurance and reinsurance contracts (continued):

(c) Liability for incurred claims:

The liability for incurred claims represents the expected fulfilment cash flows related to incurred claims, reflecting current estimates from the perspective of the Company and includes and explicit adjustment for non-financial risk (the risk adjustment).

(i) Methodology and assumptions:

Determining the liability for incurred claims and the related asset for incurred claims involves an assessment of the future development of claims. The liability for incurred claims is determined using a range of accepted actuarial claims projection techniques determined based on the line of business. The key assumption in developing these estimates is that claims recorded to date will continue to develop in a similar manner in the future. Other factors include changing regulatory and legal environment, actuarial studies, professional experience and expertise of the Company's claims personnel and independent adjusters retained to handle individual claims, the effect of inflationary trends on future claims settlement costs, investment rates of return, court decisions, economic conditions and public attitudes.

The liability for incurred claims includes salvage and subrogation and excludes reinsurance recoveries. The actuarially determined carrying value of liability for incurred claims is considered an indicator of fair value, as there is no ready market for the trading of insurance policy liabilities.

The Company must participate in industry automobile residual pools of business and recognizes a share of this business based on its automobile market share. The Company records its share of the liabilities provided by the actuaries of the pools.

Under Canadian accepted actuarial practice, the appropriate amount representing future obligations is defined as policy liabilities, which takes into consideration the time value of money and includes risk adjustment. Consequently, the liability for incurred claims and related asset for incurred claims have been recorded on a discounted basis. The discount rate used in the December 31, 2025 valuation are set out in note 3(b)(ii)(c).

Future changes in the discount rate could change the value of these claims. A 1% increase in this rate would decrease liability for incurred claims by \$1,702 (2024 - \$1,568), while a 1% decrease in this rate would increase liability for incurred claims by \$1,779 (2024 - \$1,640).

HEARTLAND FARM MUTUAL INC.

Notes to Financial Statements (continued)
(in thousands of dollars)

For the year ended December 31, 2025

8. Insurance and reinsurance contracts (continued):

(c) Liability for incurred claims (continued):

(ii) Changes in assumptions:

The liability for incurred claims are estimates and, as such, are subject to variability, which could be material in the near term. Changes to the estimates could result from future events such as receiving additional claim information, changes in judicial interpretation of contracts or significant changes in severity or frequency of claims from past trends. In general, the longer the term required for the settlement of claims, the more variable the estimates. As additional experience and other data becomes available, the estimates could be revised. Any future changes in estimates would be reflected in the statement of income for the period in which the change occurred. The historical studies are regularly compared to current emerging experience so that adjustments may be made as necessary.

The actual amount of ultimate claims can only be ascertained once all claims are closed. The effect of changes in assumptions is disclosed in note 9(a)(vi) sensitivity analysis.

(d) Structured settlements:

The Company has purchased a number of annuities with an estimated fair value of \$11,759 (2024 - \$10,759) in settlement of claims. These annuities have been purchased from registered Canadian life insurers with the highest claims paying ability ratings as determined by outside ratings organizations. The Company has a contingent credit risk with respect to the failure of these life insurers, with a maximum contingent credit risk applicable to any one life insurer of \$6,459. Management has concluded that no provision for credit loss is required as at December 31, 2025.

HEARTLAND FARM MUTUAL INC.

Notes to Financial Statements (continued)
(in thousands of dollars)

For the year ended December 31, 2025

9. Insurance and financial risk management:

The Company's exposure to potential loss is primarily due to underwriting risk along with various market risks, including interest rate risk, liquidity risk, as well as credit risk.

(a) Insurance risk:

The Company's activities expose it to a variety of insurance and financial risks and those activities necessitate the analysis, evaluation, control and/or acceptance of some degree of risk or combination of risks. Taking various types of risk is core to the financial services business and operational risks are an inevitable consequence of being in business. The Company's aim is therefore to achieve an appropriate balance between risk and return and minimize potential adverse effects on the Company's financial performance.

The risks written by the Company are concentrated within Ontario and Nova Scotia.

The following tables show the concentration of net insurance contract liabilities by type of contract:

	2025			2024		
	Insurance	Reinsurance held	Net	Insurance	Reinsurance held	Net
Personal Property and liability ON	\$ 15,585	\$ 3,566	\$ 12,019	\$ 15,605	\$ 3,219	\$ 12,386
Personal Property and liability NS	5,040	222	4,818	1,917	130	1,787
Farm Property and liability ON	10,724	1,534	9,190	13,349	4,041	9,308
Farm Property and liability NS	1,711	162	1,549	2,592	191	2,401
Commercial Property and liability ON	7,508	616	6,892	9,935	1,078	8,857
Commercial Property and liability NS	78	4	74	407	21	386
Automobile ON	58,736	4,317	54,419	57,812	4,108	53,704
Automobile NS	5,367	129	5,238	3,193	119	3,074
	\$ 104,749	\$ 10,550	\$ 94,199	\$ 104,810	\$ 12,907	\$ 91,903

HEARTLAND FARM MUTUAL INC.

Notes to Financial Statements (continued)
(in thousands of dollars)

For the year ended December 31, 2025

9. Insurance and financial risk management (continued):

(a) Insurance risk (continued):

Insurance risk is the risk that the total cost of claims and acquisition expenses will exceed premiums received and can arise from numerous factors, including pricing risk, reserving risk, catastrophic loss risk and reinsurance coverage risk.

The Company's underwriting objective is to develop business within the target market on a prudent and diversified basis and to achieve profitable underwriting results.

In Canada, automobile insurance premium rates, other than for fleet automobile, are regulated by provincial government authorities. Regulation of premium rates is based on claims and other costs of providing insurance coverage, as well as projected profit margins. Regulatory approvals can limit or reduce premium rates that can be charged or delay the implementation of changes in rates. Accordingly, a significant portion of the Company's revenue is subject to regulatory approval.

The business risk of insurance is primarily in pricing and underwriting the product, in managing investment funds, and in estimating and settling claims. To mitigate some of its risks, the Company purchases reinsurance to share part of the risk originally accepted in writing the policy. The Company cedes approximately 9.4% (2024 - 10.7%) of its insurance revenue with external reinsurers. The Company has established risk management policies and procedures to measure and control risk. These policies and procedures are reviewed periodically by senior management and the Board of Directors.

(i) Pricing risk:

Pricing risk arises when actual claims experience differs from the assumptions included in pricing calculations. Historically, the insurance services results of the property and casualty industry have fluctuated significantly due to the cyclicity of the insurance market. The market cycle is affected by the frequency and severity of losses, levels of capacity and demand, general economic conditions and price competition. The Company's pricing process is designed to ensure an appropriate return on capital while also providing long-term rate stability. These factors are reviewed and adjusted regularly to ensure prices are responsive to the current environment and competitor behaviour.

(ii) Reserving risk:

Reserving risk arises due to the length of time between the occurrence of a loss, the reporting of the loss to the insurer and ultimate resolution of the claim.

HEARTLAND FARM MUTUAL INC.

Notes to Financial Statements (continued)
(in thousands of dollars)

For the year ended December 31, 2025

9. Insurance and financial risk management (continued):

(a) Insurance risk (continued):

(ii) Reserving risk (continued):

Liabilities for incurred claims are expectations of the ultimate cost of resolution and administration of claims based on an assessment of facts and circumstances then known, a review of historical settlement patterns, estimates of trends in claim severity and frequency, legal theories of liability and other factors. Variables in the reserve estimation process can be affected by receipt of additional claim information and other internal and external factors, such as changes in claims handling procedures, economic inflation, legal and judicial.

Reserving risk is reduced through various internal and external control processes including minimum reserve standards, quality assurance reviews, monthly review, and legal counsel. The year-end liability for incurred claims is reviewed by an independent appointed actuary who reports on the adequacy of the reserves. The work of the Appointed Actuary is also subject to audit and peer review.

(iii) Regulatory risk:

Regulation covers a number of areas including solvency, change in control and capital movement limitations. The Company works closely with regulators and monitors regulatory developments to assess their potential impact on its ability to meet solvency and other requirements.

In Ontario, automobile insurance premium rates, other than for fleet automobile, are regulated by provincial government authorities. Regulation of premium rates is based on claims and other costs of providing insurance coverage, as well as projected profit margins. Regulatory approvals can limit or reduce premium rates that can be charged, or delay the implementation of changes in rates. Accordingly, a significant portion of the Company's revenue is subject to regulatory approvals.

(iv) Concentration risk:

The Company writes property and casualty insurance contracts for twelve-month durations. The most significant risks arise from natural disasters, climate change and other catastrophes. The Company has a reinsurance program to limit the exposure to catastrophic losses from any one event.

The Company has a concentration of business in automobile and property insurance in the province of Ontario and Nova Scotia. For the year ended December 31, 2025, automobile insurance revenue represented 47% (2024 - 43%) and property insurance revenue represented 53% (2024 - 57%) of insurance revenue. Of insurance revenue in 2025, Ontario accounted for 83% (2024 - 85%).

HEARTLAND FARM MUTUAL INC.

Notes to Financial Statements (continued)
(in thousands of dollars)

For the year ended December 31, 2025

9. Insurance and financial risk management (continued):

(a) Insurance risk (continued):

(v) Catastrophic loss risk:

Catastrophic loss risk is the exposure to losses resulting from multiple claims arising out of a single catastrophic event. Property and casualty insurance companies experience large losses arising from man-made or natural catastrophes that can result in significant underwriting losses. Catastrophes can cause losses in a variety of property and casualty lines and may have continuing effects which could delay or hamper efforts to timely and accurately assess the full extent of the damage they cause. The incidence and severity of catastrophes are inherently unpredictable. The Company evaluates catastrophic events and assesses the probability of occurrence and magnitude of catastrophic events through various modeling techniques and through the aggregation of limits exposed. The Company's exposure to catastrophic loss is also managed through geographic and product diversification as well as through the use of reinsurance.

The Company reinsures claims from a single catastrophe when the sum exceeds \$6,500 (2024 - \$5,000) which represents 2.5% (2024 - 2.1%) of the Company's surplus. Reinsurance coverage risk arises because reinsurance terms, conditions and/or pricing may change on renewal, particularly following catastrophes.

(vi) Sensitivities:

The liability for incurred claims is sensitive to the key assumptions in the table below. It has not been possible to quantify the sensitivity of certain assumptions such as legislative changes or uncertainty in the estimation process.

The following sensitivity analysis shows the impact on gross and net liabilities, profit before tax and equity for reasonably possible movements in key assumptions with all other assumptions held constant. The correlation of assumptions will have a significant effect in determining the ultimate impacts, but to demonstrate the impact due to changes in each assumption, assumptions have been changed on an individual basis. It should be noted that movements in these assumptions are non-linear.

HEARTLAND FARM MUTUAL INC.

Notes to Financial Statements (continued)
(in thousands of dollars)

For the year ended December 31, 2025

9. Insurance and financial risk management (continued):

(a) Insurance risk (continued):

(vi) Sensitivities (continued):

2025					
	Change in assumptions	Impact on profit before tax, gross of reinsurance	Impact on profit before tax, net of reinsurance	Impact on equity, gross of reinsurance	Impact on equity, net of reinsurance
Weighted average term to settlement					
	+5%	(687)	(647)	(687)	(647)
Expected loss	+5%	3,733	3,408	3,733	3,408
Inflation rate	+5%	4,950	4,541	4,950	4,541
Weighted average term to settlement					
	-5%	531	495	531	495
Expected loss	-5%	(3,736)	(3,412)	(3,736)	(3,412)
Inflation rate	-5%	(4,950)	(4,541)	(4,950)	(4,541)
2024					
	Change in assumptions	Impact on profit before tax, gross of reinsurance	Impact on profit before tax, net of reinsurance	Impact on equity, gross of reinsurance	Impact on equity, net of reinsurance
Weighted average term to settlement					
	+5%	(382)	(349)	(382)	(349)
Expected loss	+5%	1,760	1,585	1,760	1,585
Inflation rate	+5%	5,101	4,483	5,101	4,483
Weighted average term to settlement					
	-5%	386	352	386	352
Expected loss	-5%	(1,760)	(1,585)	(1,760)	(1,585)
Inflation rate	-5%	(5,101)	(4,483)	(5,101)	(4,483)

HEARTLAND FARM MUTUAL INC.

Notes to Financial Statements (continued)
(in thousands of dollars)

For the year ended December 31, 2025

9. Insurance and financial risk management (continued):

(a) Insurance risk (continued):

(vii) Claims development:

The following tables show the estimates of cumulative incurred claims, including both claims notified and IBNR for each successive accident year at each reporting date, together with cumulative payments to date.

In setting claims provisions, the Company gives consideration to the probability and magnitude of future experience being more adverse than assumed which is reflected in the risk adjustment. In general, the uncertainty associated with the ultimate cost of settling claims is greatest when the claim is at an early stage of development. As claims develop, the ultimate cost of claims becomes more certain.

	2025			2024		
	Estimates of the PVFCF \$'000	Risk adjustment \$'000	Total \$'000	Estimates of the PVFCF \$'000	Risk adjustment \$'000	Total \$'000
Total gross liabilities for incurred claims	99,782	4,967	104,749	100,175	4,635	104,810
Amounts recoverable from reinsurance	10,195	355	10,550	12,360	547	12,907
Total net liabilities for incurred claims	89,587	4,612	94,199	87,815	4,088	91,903

HEARTLAND FARM MUTUAL INC.

Notes to Financial Statements (continued)
(in thousands of dollars)

For the year ended December 31, 2025

9. Insurance and financial risk management (continued):

(a) Insurance risk (continued):

(vii) Claims development (continued):

Gross undiscounted liabilities for incurred claims for 2025.

Year of loss	Total all insurance risks										Total
	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	
Estimate of ultimate claims costs at end of the year of loss	\$ 70,901	\$ 79,425	\$ 83,737	\$ 91,541	\$ 65,988	\$ 64,656	\$ 107,134	\$ 123,573	\$ 104,750	\$ 119,125	\$ 910,830
one year later	73,163	76,090	84,166	92,630	65,299	59,510	109,936	124,903	103,823	—	789,520
two years later	72,187	77,068	82,437	92,235	60,930	56,839	106,461	125,440	—	—	673,597
three years later	72,310	76,310	79,347	92,376	59,161	55,383	109,311	—	—	—	544,198
four years later	70,727	75,688	77,728	89,631	58,415	56,474	—	—	—	—	428,663
five years later	70,660	74,215	77,337	88,414	57,374	—	—	—	—	—	368,000
six years later	69,101	73,387	77,178	86,779	—	—	—	—	—	—	306,445
seven years later	68,453	73,908	75,895	—	—	—	—	—	—	—	218,256
eight years later	67,973	73,733	—	—	—	—	—	—	—	—	141,608
nine years later	67,875	—	—	—	—	—	—	—	—	—	67,875
Current estimate of ultimate claims	67,875	73,733	75,895	86,779	57,374	56,474	109,311	125,440	103,823	119,125	875,829
Cumulative payments to date	67,726	72,658	75,152	82,681	54,400	54,505	100,937	113,478	86,476	67,852	775,865
Outstanding claims	\$ 149	\$ 1,075	\$ 743	\$ 4,098	\$ 2,974	\$ 1,969	\$ 8,374	\$ 11,962	\$ 17,347	\$ 51,273	\$ 99,964
Outstanding claims 2015 and prior Facility Association											565 3,723
Effect of discounting and risk adjustment											(2,617)
ULAE undiscounted											3,114
Other provisions											—
Total liability for incurred claims											\$ 104,749

HEARTLAND FARM MUTUAL INC.

Notes to Financial Statements (continued)
(in thousands of dollars)

For the year ended December 31, 2025

9. Insurance and financial risk management (continued):

(a) Insurance risk (continued):

(vii) Claims development (continued):

Net undiscounted liabilities for incurred claims for 2025.

Year of loss	Total all insurance risks										Total
	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	
Estimate of ultimate claims costs at end of the year of loss	\$ 58,454	\$ 67,196	\$ 71,200	\$ 72,601	\$ 57,061	\$ 61,264	\$ 80,321	\$ 106,069	\$ 102,092	\$ 112,775	\$ 789,033
one year later	60,346	64,551	70,128	72,406	56,483	57,526	81,270	108,966	101,886	—	673,562
two years later	60,018	65,301	69,080	72,181	53,533	55,741	78,057	108,929	—	—	562,840
three years later	58,342	64,243	66,495	70,836	51,983	54,445	80,729	—	—	—	447,073
four years later	56,680	63,565	65,453	69,936	51,283	55,620	—	—	—	—	362,537
five years later	56,628	62,182	65,149	69,217	50,346	—	—	—	—	—	303,522
six years later	55,356	61,797	65,068	69,046	—	—	—	—	—	—	251,267
seven years later	54,917	62,276	64,663	—	—	—	—	—	—	—	181,856
eight years later	54,551	62,519	—	—	—	—	—	—	—	—	117,070
nine years later	54,433	—	—	—	—	—	—	—	—	—	54,433
Current estimate of ultimate claims	54,433	62,519	64,663	69,046	50,346	55,620	80,729	108,929	101,886	112,775	760,946
Cumulative payments to date	54,291	61,757	63,936	66,618	47,841	53,737	73,616	98,026	85,743	65,201	670,766
Outstanding claims	\$ 142	\$ 762	\$ 727	\$ 2,428	\$ 2,505	\$ 1,883	\$ 7,113	\$ 10,903	\$ 16,143	\$ 47,574	\$ 90,180
Outstanding claims 2015 and prior Facility Association											478
Effect of discounting and risk adjustment ULAE undiscounted											3,723
Other provisions											(2,494)
											3,114
											(802)
Liability for incurred claims net of assets for incurred claims											\$ 94,199

HEARTLAND FARM MUTUAL INC.

Notes to Financial Statements (continued)
(in thousands of dollars)

For the year ended December 31, 2025

9. Insurance and financial risk management (continued):

(a) Insurance risk (continued):

(vii) Claims development (continued):

Gross undiscounted liabilities for incurred claims for 2024.

Year of loss	Total all insurance risks										Total
	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	
Estimate of ultimate claims costs at end of the year of loss	\$ 56,924	\$ 70,901	\$ 79,425	\$ 83,737	\$ 91,541	\$ 65,988	\$ 64,656	\$ 107,134	\$ 123,573	\$ 104,750	\$ 848,629
one year later	64,962	73,163	76,090	84,166	92,630	65,299	59,510	109,936	124,903	—	750,659
two years later	64,001	72,187	77,068	82,437	92,235	60,930	56,839	106,461	—	—	612,158
three years later	61,910	72,310	76,310	79,347	92,376	59,161	55,383	—	—	—	496,797
four years later	62,420	70,727	75,688	77,728	89,631	58,415	—	—	—	—	434,609
five years later	61,620	70,660	74,215	77,337	88,414	—	—	—	—	—	372,246
six years later	60,870	69,101	73,387	77,178	—	—	—	—	—	—	280,536
seven years later	60,694	68,453	73,908	—	—	—	—	—	—	—	203,055
eight years later	60,477	67,973	—	—	—	—	—	—	—	—	128,450
nine years later	60,255	—	—	—	—	—	—	—	—	—	60,255
Current estimate of ultimate claims	60,255	67,973	73,908	77,178	88,414	58,415	55,383	106,461	124,903	104,750	817,640
Cumulative payments to date	59,819	67,717	71,303	74,375	81,084	52,450	51,257	96,487	106,349	56,765	717,606
Outstanding claims	\$ 436	\$ 256	\$ 2,605	\$ 2,803	\$ 7,330	\$ 5,965	\$ 4,126	\$ 9,974	\$ 18,554	\$ 47,985	\$ 100,034
Outstanding claims 2014 and prior											1,225
Facility Association											3,024
Effect of discounting and risk adjustment											(3,012)
ULAE undiscounted											3,539
Other provisions											—
Total liability for incurred claims											\$ 104,810

HEARTLAND FARM MUTUAL INC.

Notes to Financial Statements (continued)
(in thousands of dollars)

For the year ended December 31, 2025

9. Insurance and financial risk management (continued):

(a) Insurance risk (continued):

(vii) Claims development (continued):

Net undiscounted liabilities for incurred claims for 2024.

Year of loss	Total all insurance risks										Total
	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	
Estimate of ultimate claims costs at end of the year of loss	\$ 49,005	\$ 58,454	\$ 67,196	\$ 71,200	\$ 72,601	\$ 57,061	\$ 61,264	\$ 80,321	\$ 106,069	\$ 102,092	\$ 725,263
one year later	55,258	60,346	64,551	70,128	72,406	56,483	57,526	81,270	108,966	—	626,934
two years later	55,538	60,018	65,301	69,080	72,181	53,533	55,741	78,057	—	—	509,449
three years later	52,516	58,342	64,243	66,495	70,836	51,983	54,445	—	—	—	418,860
four years later	53,037	56,680	63,565	65,453	69,936	51,283	—	—	—	—	359,954
five years later	52,695	56,628	62,182	65,149	69,217	—	—	—	—	—	305,871
six years later	51,992	55,356	61,797	65,068	—	—	—	—	—	—	234,213
seven years later	51,835	54,917	62,276	—	—	—	—	—	—	—	169,028
eight years later	51,679	54,551	—	—	—	—	—	—	—	—	106,230
nine years later	51,550	—	—	—	—	—	—	—	—	—	51,550
Current estimate of ultimate claims	51,550	54,551	62,276	65,068	69,217	51,283	54,445	78,057	108,966	102,092	697,505
Cumulative payments to date	51,120	54,311	60,697	63,159	65,053	45,972	50,489	69,824	92,027	56,752	609,404
Outstanding claims	\$ 430	\$ 240	\$ 1,579	\$ 1,909	\$ 4,164	\$ 5,311	\$ 3,956	\$ 8,233	\$ 16,939	\$ 45,340	\$ 88,101
Outstanding claims 2014 and prior											681
Facility Association											3,024
Effect of discounting and risk adjustment											(2,934)
ULAE undiscounted											3,539
Other provisions											(508)
Liability for incurred claims net of assets for incurred claims											\$ 91,903

HEARTLAND FARM MUTUAL INC.

Notes to Financial Statements (continued)
(in thousands of dollars)

For the year ended December 31, 2025

9. Insurance and financial risk management (continued):

(b) Financial risk management:

The primary goals of the Company's financial risk management are to ensure that the outcomes of activities involving elements of risk are consistent with the Company's objectives and risk tolerance, and to maintain an appropriate risk/reward balance while protecting the Company's statement of financial position from events that have the potential to materially impair its financial strength.

Risks identified as potentially significant are managed through a combination of Board policy, management monitoring and other management practices. The Company's Investment Policy Statement establishes asset mix parameters and risk limits to help minimize undue exposure to these risks in the investment portfolio while attempting to maximize the long-term value of policyholders' surplus. The Investment Policy Statement is reviewed annually by the Finance and Audit Committee. Compliance with the Investment Policy is monitored quarterly by the Finance and Audit Committee of the Board of Directors.

The Company has exposure to credit risk, liquidity risk and market risks from its use of financial instruments and its insurance contracts:

(i) Credit risk:

Credit risk is the risk of financial loss as the result of the Company's counterparties not being able to meet payment obligations as they become due. The Company's credit risk is concentrated in the bond portfolio. Unless otherwise stated, the Company's credit exposure is limited to the carrying amount of these assets.

a) Invested assets:

The Company is exposed to credit risk through its fixed-income investments. This risk is managed by maintaining a minimum average credit rating of A, with no holdings below BBB-. Portfolio guidelines require diversification, including limits on corporate and mortgage-backed securities, and issuer-specific caps further reduce concentration risk. In addition, fixed-income investments are limited to 65% (2024 - 60%) of the overall investment portfolio, and exposure to bonds rated BBB is capped at 15% (2024 -20%) of the portfolio's market value. Short-term term deposits and money market funds are all rated R1 or equivalent.

At December 31, 2025, 84.2% of the bonds held (2024 - 85.4%) were rated "A-" or better.

HEARTLAND FARM MUTUAL INC.

Notes to Financial Statements (continued)
(in thousands of dollars)

For the year ended December 31, 2025

9. Insurance and financial risk management (continued):

(b) Financial risk management (continued):

(i) Credit risk (continued):

a) Invested assets (continued):

The Company periodically lends amounts to brokers in order to finance the growth of their business. Sufficient collateral, in the form of an assignment over the ownership interest in the brokerage, is held to protect the Company against default on these loans. Annual financial reviews are undertaken to determine if the broker will be able to make the required payments when due.

The Company's broker appointment process ensures a full financial review of each brokerage before they are granted a contract. This review includes an assessment by the finance department on the ability of the brokerage to meet payment obligations as they become due. Periodic broker reviews are conducted to ensure continued profitability or solvency.

b) Reinsurance recoverable and receivables:

The Company relies on reinsurance to manage underwriting risk, however, reinsurance does not release the Company from its primary commitments to its policyholders. Therefore, the Company is exposed to the credit risk associated with the amounts ceded to reinsurers.

The Company regularly assesses the financial soundness of the reinsurer it deals with. An allowance for losses on reinsurance contracts is established when a reinsurance counterparty becomes unable or unwilling to fulfill its contractual obligations. The allowance for loss is based on current recoverable and ceded claim liabilities. No information has come to the Company's attention indicating weakness or failure of its current reinsurer; consequently, no impairment provision has been made in the accounts due to credit risks. The Company's credit exposure to any one individual policyholder included in premiums receivable from policyholders is not material.

The Company's retained risk is \$1,500 (2024 - \$1,000) in the case of each property claim, \$6,500 (2024 - \$5,000) for each property catastrophe, and \$2,000 (2024 - \$1,000) for each automobile and each general liability claim. In addition, the Company has an annual aggregate deductible of \$Nil (2024 - \$2,000) for property and \$Nil (2024 - \$2,000) for automobile and general liability.

The maximum credit exposure is the carrying value of the asset net of any allowances for losses is \$326,823 (2024 - \$298,319).

HEARTLAND FARM MUTUAL INC.

Notes to Financial Statements (continued)
(in thousands of dollars)

For the year ended December 31, 2025

9. Insurance and financial risk management (continued):

(b) Financial risk management (continued):

(ii) Market risk:

Market risk is the risk of loss arising from adverse changes in market rates and prices, such as interest rates, equity market fluctuations, foreign currency exchange rates, and other relevant market rate or price changes. Market risk is directly influenced by the volatility and liquidity in the markets in which the related underlying assets are traded. Below is a discussion of the Company's primary market risk exposures and how those exposures are currently managed.

a) Interest rate risk:

Interest rate risk arises from the possibility that changes in interest rates will affect future cash flows or the fair values of financial instruments. Typically, investment income will be reduced during sustained periods of low interest rates but this will also create unrealized gains within the bond portfolio. It will also create realized gains to be recognized in net income to the extent any bonds are sold during the period. The reverse is true during a sustained period of increasing interest rates.

Duration is a measure used to estimate the extent fair values of fixed income instruments change with changes in interest rates. Using this measure, it is estimated that an immediate hypothetical 100 basis points or 1% parallel increase in interest rates, with all other variables held constant, would decrease the fair value of bonds as well as net income by \$5,999 (2024 - \$6,043). Similarly, a 100 basis point or 1% parallel decrease in interest rates would generate a corresponding increase in the fair value of bonds and net income.

b) Equity market risk:

Economic trends, the political environment and other factors can positively and adversely impact the equity markets and consequently the value of equity investments the Company holds. The Company's portfolio includes Canadian equities with fair values that move as a result of market pressures as reflected in the Toronto Stock Exchange Composite Index, and foreign index equities that move with the Standard & Poor's 500 Index as the Canadian and foreign equities are all classified as FVTPL investments. A 10% movement in the stock markets, with all other variables held constant, would have an estimated effect on the fair values of the Company's Canadian and foreign equities and pooled funds and net income of \$5,322 (2024 - \$8,797).

HEARTLAND FARM MUTUAL INC.

Notes to Financial Statements (continued)
(in thousands of dollars)

For the year ended December 31, 2025

9. Insurance and financial risk management (continued):

(b) Financial risk management (continued):

(ii) Market risk (continued):

c) Foreign exchange risk:

Foreign exchange risk is the risk that the value of a financial instrument will fluctuate due to change in foreign exchange rates. The Company's foreign exchange risk is related to the underlying investments in its equity investments, pooled funds and common shares. The indirect exposure to foreign currency through the investments in equity holding at year end is \$25,512 (2024 - \$31,499)

The equities are invested in:

	2025	2024
Cash	0.5%	0.5%
Canadian equities	49.5%	31.6%
US equities	33.1%	46.5%
E.A.F.E.	13.8%	20.2%
Emerging markets	3.1%	1.2%
	100%	100.0%

d) Liquidity risk:

Liquidity risk is the risk of having insufficient cash resources to meet current financial obligations. Liquidity risk arises from the Company's general business activities and in the course of managing the assets and liabilities. The liquidity requirements of the Company's business are met primarily by funds generated by operations, asset maturities and investment returns. Cash provided from these sources normally exceeds cash requirements to meet claims costs and operating expenses.

At December 31, 2025, the Company had \$166,192 (2024 - \$100,601) in cash, term deposits and money market funds. The Company also has a highly liquid investment portfolio. Canadian fixed-income securities issued or guaranteed by domestic governments and investment grade corporate bonds held by the Company had a fair value of \$154,073 as at December 31, 2025 (2024 - \$178,266).

HEARTLAND FARM MUTUAL INC.

Notes to Financial Statements (continued)
(in thousands of dollars)

For the year ended December 31, 2025

9. Insurance and financial risk management (continued):

(b) Financial risk management (continued):

(ii) Market risk (continued):

d) Liquidity risk (continued):

The Company's bond portfolio designated as FVTPL is managed to match the Company's claim liability profile in order to ensure sufficient funding to meet claim liabilities. The Company believes that it has the flexibility to obtain, from internal sources, the funds needed to meet cash and regulatory requirements on an ongoing basis. The Company's equity investments are free from any restrictions, pledges, or encumbrances and remain fully available to meet liquidity needs.

The maturity profile of the Company's financial assets and financial liabilities (excluding equities which have no set maturity) are summarized in the following table. Maturity profile amounts are stated at the expected undiscounted cash flows (principal and interest) and are analysed by their expected payment dates. The Company's equity investments are free from any restrictions, pledges, or encumbrances and remain fully available to meet liquidity needs.

2025	Within 1 year	1 - 5 years	5 years or more	Total
Financial assets:				
Bonds	\$ 8,437	\$ 126,424	\$ 19,212	\$ 154,073
Term deposits	32,878	–	–	32,878
Money market funds	51,082	–	–	51,082
Insurance assets:				
Undiscounted reinsurance contract assets	6,321	3,906	446	10,673
Total assets	\$ 98,718	\$ 130,330	\$ 19,658	\$ 248,706
Undiscounted insurance liabilities	52,579	47,429	7,358	107,366
Total undiscounted assets (liabilities)	\$ 45,599	\$ 82,901	\$ 12,300	\$ 141,340

HEARTLAND FARM MUTUAL INC.

Notes to Financial Statements (continued)
(in thousands of dollars)

For the year ended December 31, 2025

9. Insurance and financial risk management (continued):

(b) Financial risk management (continued):

(ii) Market risk (continued):

(d) Liquidity risk (continued):

2024	Within 1 year	1 - 5 years	5 years or more	Total
Financial assets:				
Bonds	\$ 5,571	\$ 125,910	\$ 46,785	\$ 178,266
Term deposits	31,254	–	–	31,254
Insurance assets:				
Undiscounted reinsurance contract assets	8,470	3,798	718	12,986
Total assets	\$ 45,295	\$ 129,708	\$ 47,503	\$ 222,506
Undiscounted insurance liabilities	50,932	47,999	8,891	107,822
Total undiscounted assets (liabilities)	\$ (5,637)	\$ 81,709	\$ 38,612	\$ 114,684

10. Insurance revenue:

	2025	2024
Gross written premiums	\$ 249,610	\$ 231,103
Change in unearned premiums	(8,687)	(16,929)
Service fees & other income	2,377	2,388
Bad debts	(203)	(347)
	\$ 243,097	\$ 216,215

HEARTLAND FARM MUTUAL INC.

Notes to Financial Statements (continued)
(in thousands of dollars)

For the year ended December 31, 2025

11. Insurance services expense:

	2025	2024
Claims and adjusting fees	\$ 117,248	\$ 96,093
Commissions and premium tax	51,603	50,109
Salaries, directors fees and benefits	19,617	17,013
Information technology	8,035	7,110
Occupancy	1,751	767
Underwriting reports	1,303	1,375
Professional fees	1,121	1,000
Credit card fees	1,135	1,067
Bureaus and associations	512	713
Postage and courier	480	573
Education and training	240	344
Other general expenses	1,020	1,340
	204,065	177,504
Represented by:		
Insurance service expenses	194,501	169,046
General and operating expenses	9,564	8,458
Total	\$ 204,065	\$ 177,504

12. Investment income:

	2025	2024
Interest income	\$ 9,020	\$ 8,941
Dividend Income	1,250	825
Realized gain (loss)	2,383	7,239
Net change in fair value of FVTPL investments	5,931	11,170
Management fees	(906)	(977)
	\$ 17,678	\$ 27,198

HEARTLAND FARM MUTUAL INC.

Notes to Financial Statements (continued)
(in thousands of dollars)

For the year ended December 31, 2025

13. Income taxes:

(a) Components of income tax expense:

The major components of income tax expense are:

	2025	2024
Current tax expense (recovery):		
Current period taxes on income	\$ 9,908	\$ 10,804
Adjustment for prior years	(240)	(252)
Other	5	–
Deferred tax expense		
Origination and reversal of temporary differences	(958)	(1,009)
Adjustment for prior years	(5)	10
Other	3	36
Total income tax expense	\$ 8,713	\$ 9,589

(b) Reconciliation of effective tax rate:

The Company's provision for income taxes varies from the expected provision at statutory rates for the following reasons:

	2025	2024
Income before income taxes	\$ 33,080	\$ 36,626
Combined basic Canadian federal and provincial income tax rate	26.94%	26.91%
Provision based on combined basic income tax rate	8,912	9,856
Adjustment for prior years	(245)	(242)
Deductible Canadian dividends	(8)	(2)
Rate change impact	3	12
Other increase in taxes	51	(35)
Income tax expense	\$ 8,713	\$ 9,589

HEARTLAND FARM MUTUAL INC.

Notes to Financial Statements (continued)
(in thousands of dollars)

For the year ended December 31, 2025

14. Deferred tax assets and liabilities:

(a) Recognized deferred tax assets and liabilities:

Deferred tax assets and liabilities are attributable to the following:

2025	Assets	Liabilities	Net
Property and equipment	\$ –	\$ 1,970	\$ (1,970)
Financial Assets FVTPL	–	5	(5)
Other items	437	–	437
Net tax assets (liabilities)	\$ 437	\$ 1,975	\$ (1,538)

2024	Assets	Liabilities	Net
Property and equipment	\$ –	\$ 2,418	\$ (2,418)
Financial Assets FVTPL	–	7	(7)
Other items	–	73	(73)
Net tax assets (liabilities)	\$ –	\$ 2,498	\$ (2,498)

(b) Movement in temporary differences during the year:

	Property and equipment	FVTPL financial assets	Provisions	Other items	Total
Balance, December 31, 2024	\$ (2,418)	\$ (7)	\$ (73)	\$ –	\$ (2,498)
Recognized in income	448	2	510	–	960
Balance, December 31, 2025	\$ (1,970)	\$ (5)	\$ 437	\$ –	\$ (1,538)

HEARTLAND FARM MUTUAL INC.

Notes to Financial Statements (continued)
(in thousands of dollars)

For the year ended December 31, 2025

15. Related party transactions:

The Company entered into the following transactions with key management personnel. Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the Company, including all directors, executives, and non-executive senior management.

	2025	2024
Compensation		
Salaries and short-term employee benefits and directors' fees	\$ 4,967	\$ 3,007
Total pension and other post-employment benefits	337	214
	\$ 5,304	\$ 3,221
Premiums received	\$ 87	\$ 122

16. Capital management:

Management develops the capital strategy for the Company and oversees the capital management processes. As a federally regulated property and casualty insurance company, the Company's capital position is monitored by the Office of the Superintendent of Financial Institutions ("OSFI"). OSFI evaluates the Company's financial strength through the Minimum Capital Test ("MCT") which measures available capital against required risk-weighted capital. Available capital comprises total policyholders' surplus plus or minus adjustments prescribed by OSFI. Capital required is calculated by applying risk factors to the assets and liabilities of the Company. The Company's MCT is 609% (2024 - 452%). Management actively monitors the MCT ratio and the effect that external and internal actions have on the capital base of the Company. In particular, management determines the effect on capital before entering into any significant transactions to ensure that policyholders are not put at risk through the depletion of capital to unacceptable levels.

Reinsurance held is also used to protect the Company's capital level from large losses, including those of a catastrophic nature, which could have a detrimental impact on capital. The Company has adopted policies that specify tolerance for financial risk retention. Once the retention limits and the annual aggregate deductibles are reached, reinsurance is utilized to cover the excess risk.

On an annual basis, the Company performs Financial Condition Testing on the MCT ratio to ensure that the Company has sufficient capital to withstand certain significant adverse event scenarios.

HEARTLAND FARM MUTUAL INC.

Notes to Financial Statements (continued)
(in thousands of dollars)

For the year ended December 31, 2025

17. Operations subject to rate regulation:

The Company writes automobile insurance in both Ontario and Nova Scotia. Auto insurance in Ontario is regulated by the Financial Services Commission of Ontario and in Nova Scotia it is regulated by the Nova Scotia Utility and Review Board. Underwriting rules, risk selection criteria and pricing are all subject to review and approval by the regulator prior to implementation. The rate filing must include actuarial justification for rate increases or decreases. Auto insurance represents 47% (2024 - 43%) of the insurance revenue of the Company. Rate regulation may affect the automobile revenues that are earned by the Company.